

In 2018 the independent, non-partisan, and non-profit ReImagina Puerto Rico organization set out to provide the resources, expertise and space so that a dedicated and diverse group of Puerto Ricans could take stock of the current situation and recommend key actions and initiatives to make the Island more equitable and resilient – better prepared to face the future. After many meetings and much effort, ReImagina developed a total of **97 actionable recommendations** to maximize recovery funds focused on: Housing; Energy; Physical Infrastructure; Health, Education & Social Services; Economic Development; and Natural Infrastructure. 17 of these recommended actions were curated as high priority and impactful for the resilient reconstruction of Puerto Rico. ReImagina also established the importance of applying the following **4 guiding recovery principles** in all reconstruction efforts:



Maximize social well-being in all investments



Ensure transparency at all levels of policymaking



Establish equity and inclusiveness as a priority



Emphasize and foster coordination and collaboration

Building on these recommendations and guiding recovery principles, ReImagina is focused on promoting a just and coordinated reconstruction that maximizes benefits for all Puerto Ricans. ReImagina’s priorities for the next 3 years will focus on two key areas of activity and the following projects/activities:

1 Support key reforms and collaborative initiatives that foster resiliency and sustainability in key infrastructure sectors for the long-term reconstruction of Puerto Rico:

ReImagina will convene multi-stakeholder coalitions to advance key industry/infrastructure/policy reforms and initiatives that drive future sustainability and growth for Puerto Rico, specifically in the Energy, Housing, and Water sectors.

- a** Energy – Partner with others to promote and create conditions to transform Puerto Rico’s electric power infrastructure into an affordable, reliable, and innovative system, while reducing adverse impacts on human health and the environment. Focus on developing renewable distributed generation and helping secure reliable energy access to provide energy security and resiliency.
- b** Housing – Work with leading public, NGO, and private sector actors to support holistic housing and community development plans and re-investment that reduces risk exposure, fosters community empowerment, and addresses the diversity in socioeconomic conditions, housing types, and tenure in Puerto Rico.
- c** Water – Build multi-stakeholder coalitions that support the efficiency and resilience of the island’s water infrastructure and management by increasing and preserving vital, robust, and flexible water infrastructure that sustains critical operations for the well-being of the Puerto Ricans.

2 Foster investments and best practices that maximize equity, inclusiveness, collaboration, transparency, and social well-being in the Puerto Rico recovery implementation:

Relmagina is to track and support key aspects of recovery implementation to influence and steer investments so that they are successfully addressing urgent recovery priorities, achieving measurable progress on the ground, and increasing local capacity, community participation and transparency throughout the process.

- a** Relmagina will develop tools that will assist in tracking recovery efforts, identifying gaps and communicating results, such as:
 - Development of a database and platform that identifies and maps Puerto Rico reconstruction efforts by identifying entities (NGO, private, government), project data for reconstruction projects, impact, and linkage to Relmagina recommendations implementation. This tool is to be accessible to the general public via a website.
 - Development of a Digital Directory of Construction Industry Resources to highlight local resources and their qualifications and credentials, in this way allowing visibility of local resources for local hiring via a public website.
 - Develop reports and dashboards and conduct conferences to report continuous progress of reconstruction efforts on the Island.

- b** Relmagina is to support recovery implementation planning efforts by coordinating and collaborating with other relevant stakeholders, such as:
 - Meet, communicate and advise local and federal government officials, such as FEMA, HUD, COR3, Department of Housing, and Mayors, on local recovery implementation plans to promote successful recovery implementation. This includes participating in Non-Profit Advisory Committees, among others.
 - Partner with other organizations to develop workshops/tools/guides and other resources to assist in successful implementation of Relmagina's recommendations. Relmagina is to investigate best practices and experiences in major disaster reconstruction efforts and connect with NGOs to advise agencies in implementation strategies, techniques and controls.
 - Associate with key partners to advise possible shifts in approach where necessary for successful recovery implementation. If something is off track, advocate for alternative strategies.
 - Serve as a conduit to connect projects with funders and implementers and promote the successful implementation of recovery projects by NGOs and private entities.